# Creating Jobs in India's Organised Manufacturing Sector



# "Come, Make in India. Sell anywhere but come and manufacture here."

## Prime Minister, Narendra Modi, 15<sup>th</sup> August, 2014

# Stagnant Contribution of the manufacturing sector to GDP...



### Where were jobs created ?

#### Sectoral Breakdown of Employment (in millions)

Sector	Organised Sector	Unorganised Sector	Total		
1999-2000					
Agriculture	5.47	232.2	237.6		
Manufacturing	13.13	30.92	44.05		
Non-Manufacturing	6.95	13.89	20.84		
Services	28.57	65.62	94.2		
Total	54.12	342.63	396.69		
2011-12					
Agriculture	18.2	213.7	231.9		
Manufacturing	20.7	39.1	59.8		
Non-Manufacturing	22.4	33	55.2		
Services	40.3	87	127.3		
Total	101.6	372.7	474.3		

## The Dualistic Structure of India's Manufacturing Sector

# Employment and Value Added in manufacturing by type of establishment (2010)

OAME NDME and DME Organised 31.65 57.83 10.52 Distribution of employment (%) 4.31 76.13 Mean workers employed 1.43 15.82 19.16 65.02 Distribution of value added (%) Mean VA/worker in category 1.85 (OAME=1)1 15.37

#### What Constrained the Growth of Manufacturing

- Inadequate development of physical infrastructure
- Inadequate Access to finance
- Regulatory Bottlenecks for doing business in India
- Labour market rigidities
- Challenges of land acquisition
- Dilatory procedures for environmental clearances

#### Data

- ASI Database covers firms that are registered under the Factories Act (firms employing 10 or more workers using power, or 20 or more workers without using power).
- NIC 2004 classification at 3 digit level.
- State level analysis for the period from 1998-99 to 2010-11.

# Key Trends

#### Labour Intensive Industries grew slower than Capital Intensive Industries





#### Capital Intensity of Production has been rising



	Share in total employment		Share in total GVA	
State	2000-01	2010-11	2000-01	2010-11
Andhra Pradesh	10.2	11.4	8.3	6.2
Assam	1.3	1.4	0.9	0.9
Bihar	0.8	0.8	0.6	0.5
Chhattisgarh	1.4	1.2	1.9	1.7
<mark>Gujarat</mark>	<mark>10.2</mark>	<mark>9.4</mark>	<mark>13.3</mark>	<mark>12.9</mark>
Haryana	4.3	3.8	3.6	4.0
Himachal Pradesh	1.2	0.5	2.5	0.9
Jharkhand	1.5	2.2	2.7	2.8
Karnataka	6.2	5.9	5.9	5.7
Kerala	3.0	3.9	1.2	2.3
Madhya Pradesh	2.4	3.2	2.5	4.2
<mark>Maharashtra</mark>	<mark>13.4</mark>	<mark>14.7</mark>	<mark>20.4</mark>	<mark>21.1</mark>
Odisha	2.2	1.6	2.6	1.7
Punjab	4.8	4.5	2.8	2.9
Rajasthan	3.4	2.9	2.6	3.6
Tamil Nadu	<mark>15.3</mark>	<mark>14.2</mark>	<mark>10.4</mark>	<mark>11.4</mark>
Uttar Pradesh	6.4	6.8	6.2	7.0
Uttarakhand	2.3	0.5	3.5	0.6
West Bengal	5.0	7.1	3.0	4.0

#### **Regional Concentration of Industries**

## Classification of states on the basis of key characteristics

- Labour Market Regulations (LMR)
- Product Market Regulations (PMR)
- Enforcement of Environmental Regulations (EER)
- Infrastructure Availability

# Methodology

We exploit variation in state characteristics to understand the heterogeneity in performance of states using the following specification:

$$y_{ist} = \alpha_{is} + \beta T + \delta(State Regulatory Parameter_s) * T + \gamma(State Infrastructure Indicator_s) * T + \mu(other controls) + \varepsilon_{ist}$$

 $\begin{aligned} y_{ist} &= \alpha_{is} + \beta T + \delta(State \ Regulatory \ Parameter_{s}) * T \\ &+ \gamma(State \ Infrastructure \ Indicator \ _{s}) * T \\ &+ \theta(State \ Regulatory \ Parameter * \ Industry \ Characteristic) * T \\ &+ \mu(other \ controls) + \varepsilon_{ist} \end{aligned}$ 

### Key Results

- There is a negative relationship between employment growth and labour market regulations.
- Labour intensive industries did not perform better in states with more flexible labour regulations.
- Given that employers are increasingly getting around these regulations by hiring contractual labour, we must not over emphasize the role of labour market regulations in constraining manufacturing.
- Manufacturing sector grew faster in states with a more liberal business environment and more developed infrastructure.
- The stringency of environmental enforcement does appear to have affected the growth of manufacturing activity at the state level.

	(1)	(2)	(4)	(4)
VARIABLES	logGVA	logGVA	logGVA	logGVA
Log share of state s in industry	-0 023***	-0 024***	-0 021***	-0 023***
i's VA in initial year*time	(-9.336)	(-9.746)	(-8.695)	(-9.342)
Log initial per capita income *	0.054***	0.052***	0.051***	0.048***
time	(4.542)	(4.391)	(4.292)	(4.258)
LMR*time	0.029***		0.021***	0.027***
	(5.958)		(4.267)	(5.727)
PMR*time	-0.031**	-0.029*	-0.042**	
	(-2.155)	(-1.850)	(-2.114)	
EER*time		-0.006	-0.003	
		(-0.853)	(-0.446)	
Roads*time				0.019***
				(2.880)
Constant	3.338***	3.430***	3.495***	3.338***
	(70.375)	(71.667)	(69.150)	(70.401)
Observations	9,415	8,814	8,446	9,415
R-squared	0.346	0.360	0.347	0.346
Number of panelvar	760	706	676	760

#### Rigid LMR and PMR hurt output growth

	(1)	(2)	(3)	(4)
VARIABLES	Log TPE	Log TPE	Log TPE	Log TPE
_				
Log of GVA	0.412***	0.403***	0.410***	0.411***
	(29.763)	(27.765)	(29.565)	(29.509)
Log share of state s in industry i's	-0.003***	-0.003**	-0.003**	-0.003**
VA in initial Year*time	(-2.729)	(-2.060)	(-2.557)	(-2.459)
Log initial per capita income*time	0.011*	0.009	0.012**	0.023***
	(1.850)	(1.580)	(2.037)	(3.796)
LMR*time	0.014***	0.012***	0.014***	0.018***
	(5.358)	(4.338)	(5.597)	(6.872)
PMR*time	-0.008*	-0.010**		
	(-1.654)	(-2.002)		
EER*time		0.003		
		(0.703)		
Roads*time			0.009**	
			(2.571)	
Γ&Dlosses*time				0.001***
				(3.097)
Constant	6.564***	6.662***	6.569***	6.565***
	(119.200)	(111.488)	(118.190)	(117.952)
Observations	9,409	8,440	9,409	9,409
R-squared	0.602	0.593	0.602	0.603
Number of panelvar	760	676	760	760

#### Rigid LMR and PMR hurt employment growth

	(1)	(2)	(3)
VARIABLES	logTPE	logTPE	logTPE
	0.422***	0.421***	0 422***
Log of GVA	(22, 222)	0.431***	0.433***
	(29.093)	(28.938)	(28.996)
LMR*time	0.016**	0.015**	0.018**
	(2.269)	(2.198)	(2.511)
Log of labour intensity*time	0.009***	0.009***	0.009***
	(5.015)	(5.108)	(5.032)
LMR*Log of labour	-0.001	-0.001	-0.001
intensity*Time	(-0.297)	(-0.315)	(-0.347)
Roads*time		0.010***	
		(3.150)	
T&Dlosses *time			0.001**
			(2.246)
Constant	6.485***	6.493***	6.485***
	(110.009)	(109.485)	(109.344)
Observations	9,408	9,408	9,408
R-squared	0.606	0.608	0.607
Number of panelvar	760	760	760

# Labour intensive industries did not perform better in states with more flexible labour regulations.

# Do LMR really bite or are firms coming around these by hiring contract workers?



# Growth rate of contract workers far exceeds growth rate of regular workers

State/Industry Characteristic	Workers	Trend Growth Rate (2000-10)
Flovible States	Regular Workers	5.83
Flexible States	Contract Workers	16.21
<b>.</b>	Regular Workers	1.40
Inflexible States	Contract Workers	11.67
Labour Intensive Industries in Flexible	Regular Workers	6.37
States	Contract Workers	15.00
Labour Intensive	Regular Workers	2.96
Industries in Inflexible		
States	Contract Workers	11.08

#### Tying the results to policy debate

- Policy impetus from the central government alone cannot accelerate growth of the manufacturing sector. The creation of a more favourable investment climate at the state level is imperative.
- Two critical areas where urgent action is required and results are least controversial are infrastructure and regulatory bottlenecks.
- Results on labour market regulations attract most attention:
  - Firms have responded to inflexibilities in the labour market by substituting contract labour for permanent workforce and adopting capital intensive techniques of production.
  - India's labour regulations cover only the organized sector, there are no regulations for decent conditions of work and no provision for social security of any kind for the workers in the unorganized sector.

# Thank You